

Royal New Zealand Coastguard Incorporated

CONSOLIDATED FINANCIAL REPORT 2025



For the year ended 30 June 2025

Our Purpose

**WE ARE THE
CHARITY
SAVING
LIVES ON
THE WATER**

Whether it's sharing all we know through our education programmes, giving a tow back home or coming to someone's rescue, we're here to help boaties so they can fully enjoy the beautiful oceans, lakes, and rivers of Aotearoa - whatever their waka. And we have been since 1976.

Powered by our volunteers and dedicated support staff, we save lives by:

Having the right people, in the right place, to respond to a call for help.

Giving our people the support they need, to enable them to focus on the mission.

Having the right tools and equipment, to complete the mission safely and effectively.

We're built on strong foundations. This means:

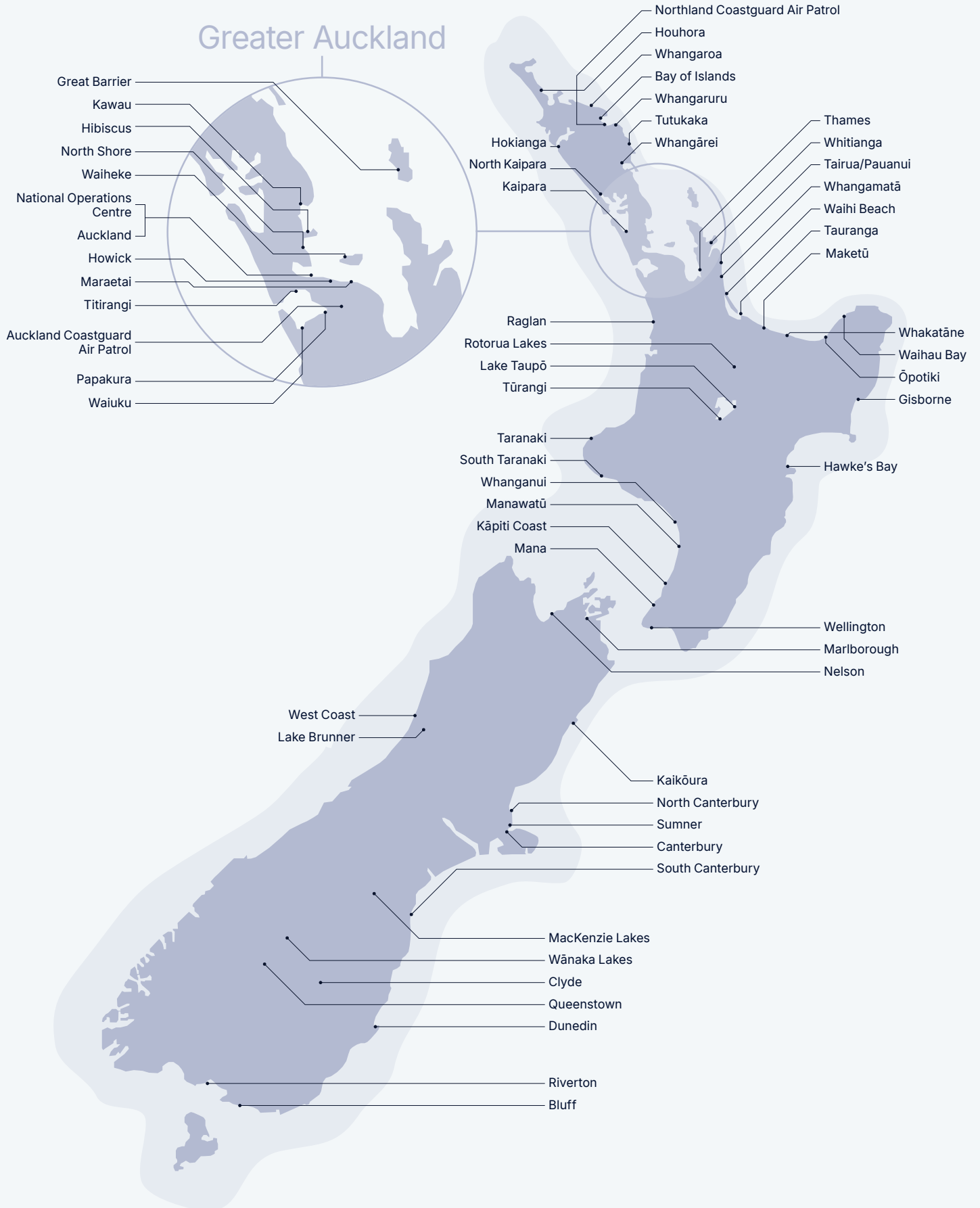
We're sustainably funded.

We have effective governance in place.

We have the skills we need to shape our business.

**WE'RE COMMITTED TO WAI ORA AOTEAROA
THE NEW ZEALAND WATER SAFETY SECTOR
NAVIGATING TO A SAFER FUTURE.**

WHERE WE ARE



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DIRECTORY

ROYAL NEW ZEALAND COASTGUARD INCORPORATED
For the year ended 30 June 2025

Registered Office

3 Solent Street, Auckland

Charity Number

CC36138

National Board Members

Bennett Medary (elected appointed 3 October 2021)
Jerry Bardon (elected 2 October 2022)
Andrew Murray (elected 2 October 2022)
Carolyn Tapley (elected 3 October 2021)
Susan Doughty (appointed 1 February 2021)
Pengbo Jiang (appointed 19 October 2024)
Jacqueline Paterson (appointed 19 October 2024)
Elizabeth Urquhart (appointed 1 February 2021)
Roberto Brady (resigned 19 July 2025)
Commodore Melissa Ross (resigned 19 October 2024)
Danny Tuato'o (resigned 19 October 2024)

Accountants

Andersen New Zealand Limited
470 Parnell Road, Parnell
Auckland

Independent Auditor

RSM Hayes Audit
Level 19, 125 Queen Street
Auckland CBD, Auckland 1010

Bankers

ASB Bank Limited
Bank of New Zealand Limited
Westpac New Zealand Limited

Solicitors

Simpson Grierson
Level 27, Lumley Centre
88 Shortland Street, Auckland

HAERE MAI

Tenā koutou katoa,

Coastguard exists to save lives on the water. Every day, our volunteers, staff, and supporters work together to ensure New Zealanders can enjoy our oceans, lakes, and rivers. Whether it's responding to emergencies, educating communities, or advocating for safe boating practices, our purpose is simple but powerful: saving lives, prevention, and supporting those in need.

The 2024/25 financial year has been a one of meaningful impact and continued evolution. Across Aotearoa, our people have once again demonstrated extraordinary commitment to keeping communities safe on the water.

Between 1 July 2024 and 30 June 2025, Coastguard responded to 2,785 incidents - both on the water and through our National Operations Centre - bringing 6,792 people home safely. Most importantly, 61 lives were saved thanks to the skill, speed, and dedication of our volunteers and staff. These are not just statistics - they represent families reunited, tragedies averted, and communities supported.

We are deeply grateful to our 2,051 volunteers, who contributed 265,602 hours of their time this year. From search and rescue operations to training, administration, and radio watch, their commitment is the lifeblood of Coastguard. Their generosity and skills continue to inspire us and make a lasting difference across the motu.

Prevention remains a core part of who we are and what we do. Over the past year, we've continued to evolve our education offerings to meet the needs of modern learners, including expanding access to online courses. Our outreach programmes - such as bar awareness seminars, the Old4New lifejacket initiative, and community events - have helped thousands of New Zealanders become safer and more confident on the water. We're proud to work alongside our partners in the water safety sector to deliver initiatives that improve outcomes for all.

Operationally, we've taken steps to better serve growing and remote boating communities. For the second summer running, we deployed a satellite unit in Pelorus Sound, and a permanent base will now be

**“OUR PURPOSE IS SIMPLE BUT POWERFUL:
SAVING LIVES, PREVENTION,
AND SUPPORTING THOSE IN NEED”**



established there. In Mangawhai, a rising boating population and the need for faster response times have prompted plans for a summer trial in 2025/26 – an exciting development that will bring support closer to a busy coastal area.

We also welcomed new appointments to our senior leadership team at the end of the financial year, including a new CEO. These changes reflect our ongoing commitment to building a future-ready organisation – one that continues to evolve in response to the needs of our people and communities.

We're grateful for the continued support from government, including targeted funding to strengthen our response following severe weather events and upgrade the VHF maritime radio network. We also received confirmation of ongoing general funding for the next three years, ensuring 40% of our operational costs remain covered and allowing us to focus on delivering lifesaving services where they're needed most.

To our volunteers, staff, partners, and supporters – thank you. Your passion and dedication remain the driving force behind Coastguard. Together, we're building a safer, more responsive, and future-focused organisation for all New Zealanders.

Ngā mihi nui.



Bennett Medary
President



Philip Harkness
Chief Executive Officer (Acting)



Carl McOnie
Chief Executive Officer
(from June 2025)

OUR NEW CEO

I'm incredibly excited to join Coastguard Tautiaki Moana and to be part of an organisation with such a proud legacy of service. Every day, our people – volunteers and staff alike – go above and beyond to support our mission of saving lives on the water. Their commitment, skill, and community spirit are truly inspiring, and I'm honoured to help lead and support their work into the future.



THE DIFFERENCE WE'VE MADE

	2024/25	2023/24
Incidents		
Category 1: Locally coordinated operations usually involving resources & people familiar with the area	388	347
Category 2: Operations usually involving national or international resources	16	19
CGOPS: Events reported which are not CAT 1 or 2 E.g. assistance or towing	2,381	2,501
Total incidents	2,785	2,867
Lives assisted Where SAR agencies aid a person or people at low risk, but who, if left, would be at risk	6,792	7,196
Lives saved Where, if SAR agencies had not intervened, life could have been lost.	61*	48**
Radio calls received	201,585	218,169
App trip reports	57,156	55,914

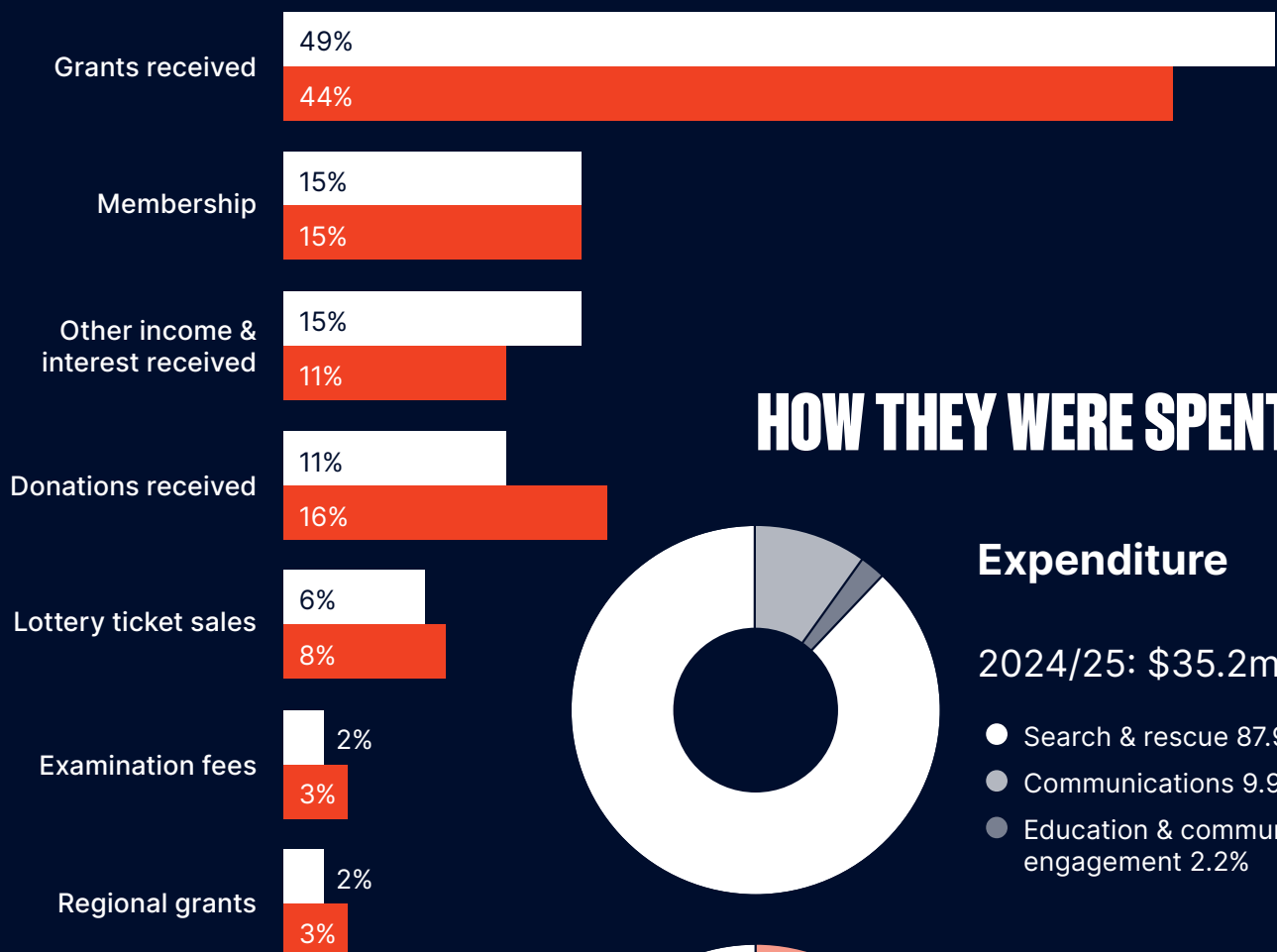
*Includes one incident involving 14 people

** New measures reported within the current year

OUR OPERATING FUNDS

WHERE THEY CAME FROM

Income ● 2024/25: \$42.8m ● 2023/24: \$32.7m



HOW THEY WERE SPENT

Expenditure

2024/25: \$35.2m

- Search & rescue 87.9%
- Communications 9.9%
- Education & community engagement 2.2%

2023/24: \$32.7m

- Search & rescue 84.3%
- Communications 12%
- Education & community engagement 3.7%

Board Report and Statement of Responsibility

For the year ended 30 June 2025

Board Report

The Board of Royal New Zealand Coastguard present this Financial Report, incorporating consolidated financial statements and the consolidated statement of service performance of the Group for the financial year ended 30 June 2025, and the independent auditor's report thereon. The consolidated financial report comprise of Royal New Zealand Coastguard and its controlled entities, together the "Group".

Statement of Responsibility

The Board is responsible for the maintenance of adequate accounting records and the preparation and integrity of the financial statements, service performance and related information.

The independent external auditors, RSM Hayes Audit, have audited the consolidated financial report and their report appears on pages 27 to 28.

The Board is also responsible for the systems of internal control. These are designed to provide reasonable but not absolute assurance as to the reliability of the financial report, and to adequately safeguard, verify and maintain accountability for assets, and to prevent and detect material misstatements.

Appropriate systems of internal control have been employed to ensure that all transactions have been executed in accordance with authority and correctly processed and accounted for in the financial records. The systems are implemented and monitored by suitably trained personnel with an appropriate segregation of authority and duties. Nothing has come to the attention of the Board to indicate that any material breakdown in the functioning of these controls, procedures and systems has occurred during the year under review.

The consolidated financial statements are prepared on a going concern basis. Nothing has come to the attention of the Board to indicate that the group will not remain a going concern in the foreseeable future.

In the opinion of the Board:

The consolidated statement of comprehensive revenue and expense is drawn up so as to present fairly, in all material respects, the financial performance of the group for the financial year ended 30 June 2025;

The consolidated statement of financial position is drawn up so as to present fairly, in all material respects, the financial position of the group as at 30 June 2025;

The consolidated statement of cash flows is drawn up so as to present fairly, in all material respects, the cash flows of the group for the financial year ended 30 June 2025;

The consolidated statement of service performance is drawn up so as to present fairly, in all material respects, the service performance of the group that is appropriate and meaningful and is prepared in accordance with Group's measurement basis or evaluation methods for the year ended 30 June 2025.

The group is well positioned to meet its debt obligations promptly as they become due.

For and on behalf of the Board:



Board Member

Date: 25/03/2026



Board Member

Date: 25/03/2026

Consolidated Statement of Comprehensive Revenue and Expense

For the year ended 30 June 2025

	Notes	2025 \$	2024 \$
Revenue from exchange transactions			
Lotteries Revenue		2,487,257	2,835,836
Subscriptions Received		6,215,413	5,739,220
SAR Reimbursements		393,691	329,618
Examination Fees		1,070,798	1,169,046
Sponsorship		502,541	393,014
Other Operating Revenue		3,582,085	1,207,965
		14,251,785	11,674,699
Revenue from non-exchange transactions			
Service Level Agreement Funding	20	6,519,365	5,145,580
Lottery Grants Board Funding	20	2,884,580	2,332,756
Water Safety New Zealand Funding	20	7,482,760	6,186,940
Donations Received		4,762,983	5,235,170
Other Grants		4,028,157	2,740,433
Auckland Council		688,053	771,759
Bay Trust	20	139,950	139,950
Vessel Income		-	361,508
Gifts in Kind		62,596	134,047
Foundation North	20	119,511	343,430
Loss/(Gain) on Disposal of Assets		(29,245)	364,897
		26,658,709	23,756,469
Total Revenue		40,910,494	35,431,168
Grants Expenditure		5,069,584	4,343,705
Administrative Overheads		3,819,483	4,730,535
Board & Governance Costs		105,218	319,113
Education Costs		782,139	780,277
Lotteries Costs		1,563,863	2,011,403
Marketing & Fundraising Costs		3,493,411	2,248,295
National Office Projects		927,991	556,853
Personnel Costs		11,513,168	10,905,824
Transformation Costs		1,069,860	-
SAR Expenditure		1,015	7,730
Rent Expense		759,653	723,967
Depreciation & Amortisation	10,11	4,349,461	4,060,035
Repairs & Maintenance		655,688	933,287
Vessel Expenditure		1,069,282	1,047,176
Total Expenses		35,179,814	32,668,199
Surplus before net financing costs		5,730,681	2,762,969
Finance Income		1,887,816	1,646,640
Finance Costs		-	-
Net Finance Income		1,887,816	1,646,640
Net Surplus for the year		7,618,496	4,409,609
Other Comprehensive Revenue and Expenses		-	-
Total Comprehensive Revenue and Expenses for the year		7,618,496	4,409,609

Royal New Zealand Coastguard Incorporated

Consolidated Statement of Changes in Equity

For the year ended 30 June 2025

	Note	Asset Maintenance Reserve	Course Development Reserve	Accumulated Revenue and Expense	Total Equity
2024		\$	\$	\$	\$
Opening Equity 01 July 2023		60,011	411,977	60,195,161	60,667,149
Total Comprehensive Income for the Period		-	-	4,409,609	4,409,609
Transfer to Reserves		40,000	30,354	(70,354)	-
Closing equity 30 June 2024		100,011	442,331	64,534,416	65,076,758
		Asset Maintenance Reserve	Course Development Reserve	Accumulated Revenue and Expense	Total Equity
2025		\$	\$	\$	\$
Opening Equity 01 July 2024		100,011	442,331	64,534,416	65,076,758
Total Comprehensive Income for the Period		-	-	7,618,496	7,618,496
Transfer to Reserves		20,000	-	(20,000)	-
Closing equity 30 June 2025		120,011	442,331	72,132,912	72,695,254

These financial statements are to be read in conjunction with the Notes to the Financial Statements.

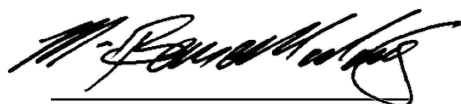
Royal New Zealand Coastguard Incorporated

Consolidated Statement of Financial Position

As at 30 June 2025

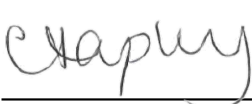
	Note	2025 \$	2024 \$
Net Assets/Equity			
Accumulated Funds		72,132,912	64,534,416
Asset Maintenance Reserve		120,011	100,011
Course Development Reserve		442,331	442,331
Total Net Assets/Equity		72,695,254	65,076,758
Assets			
Current Assets			
Cash and Cash Equivalents	6	14,539,040	14,362,435
Investments	7	30,563,480	25,598,345
Assets Held For Sale	21	-	45,000
Inventory		78,422	86,317
Prepayments and Other Assets		981,918	822,603
Receivables from Exchange Transactions	8	804,362	678,682
Total Current Assets		46,967,221	41,593,382
Non Current Assets			
Investments	7	1,398,690	1,245,274
Intangible Assets	10	16,923	35,049
Property Plant and Equipment	11	41,854,513	37,169,276
Total Non Current Assets		43,270,126	38,449,600
Total Assets		90,237,347	80,042,981
Liabilities			
Current Liabilities			
Employee Benefit Liabilities	14	642,267	693,499
Income In Advance	15	12,699,397	10,320,288
Payables from Exchange Transactions	13	2,796,634	2,061,359
Total Current Liabilities		16,138,299	13,075,146
Non Current Liabilities			
Income In Advance	15	1,403,794	1,891,074
Total Non Current Liabilities		1,403,794	1,891,074
Total Liabilities		17,542,093	14,966,220
Total Net Assets		72,695,254	65,076,758

For and on behalf of the Board, which authorised the issue of these consolidated financial statements:



Board Member

Date: 25/03/2026



Board Member

Date: 25/03/2026

These financial statements are to be read in conjunction with the Notes to the Financial Statements.

Royal New Zealand Coastguard Incorporated

Consolidated Statement of Cash Flows

For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Cash Flows From/(To) Operating Activities			
Receipts from exchange transactions		14,142,498	12,195,791
Receipts from non-exchange transactions		28,550,538	22,144,314
Payments to Suppliers		(18,705,023)	(18,864,909)
Payments to Employees		(11,564,399)	(10,791,914)
Net Cash Inflows from Operating Activities		12,423,613	4,683,283
Cash Flows From/(To) Investing Activities			
Interest received		1,887,816	1,646,640
Purchase/(Proceeds) of investments (net)		(126,423)	28,094
Proceeds from disposals of property, plant and equipment		314,406	1,305,756
(Increase)/Decrease in term deposits		(4,992,127)	(4,215,614)
Purchase of property, plant and equipment		(9,330,680)	(6,850,214)
Purchase of intangibles		-	(5,941)
Net Cash Inflow/(Outflow) From Investing Activities		(12,247,009)	(8,091,279)
Cash Flows From/(To) Financing Activities			
Net Cash Inflow/(Outflow) From Financing Activities		-	-
Net Increase/(decrease) in Cash & Cash Equivalents		176,604	(3,407,996)
Cash & Cash Equivalents at beginning of period		14,362,436	17,770,432
CASH & CASH EQUIVALENTS AT END OF PERIOD	14	14,539,040	14,362,436

These financial statements are to be read in conjunction with the Notes to the Financial Statements.

Royal New Zealand Coastguard Incorporated

Statement of Accounting Policies

For the year ended 30 June 2025

1. Reporting Entity

Royal New Zealand Coastguard Incorporated (the 'controlling entity') is a charity registered under the Incorporated Societies Act 2022 and Charities Act 2005, and domiciled in New Zealand, and is a public benefit entity for the purposes of financial reporting in accordance with the Financial Reporting Act (2013). The controlling entity's registered office and principal place of business is 3 Solent Street, Auckland.

These consolidated financial statements for the year ended 30 June 2025 comprise of Royal New Zealand Coastguard Incorporated and its controlled entities, together the 'Group'. Entities are classified as being under actual or deemed control when the Society can derive benefits from and can either direct the activities of, or appoint majority board members to the other entity. Comparative figures are for the same Group.

The consolidated group comprises the following significant controlled entities:

Royal New Zealand Coastguard Incorporated
 Royal New Zealand Coastguard Charitable Trust
 Royal New Zealand Coastguard Boating Education Limited

The Group also includes 62 Units situated around the country.

The group is predominantly a marine safety organisation, providing search and rescue, education, communication and marine safety services. All entities within the Group are charitable organisations registered under the Charities Act 2005.

The consolidated financial report has been approved and were authorised for issue by the Board on the date noted on page 6.

2. Basis Of Preparation

a) Statement of compliance

The consolidated Group financial statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand ("NZ GAAP"). They comply with Public Benefit Entity standards ("PBE Standards") as appropriate for Tier 1 not-for-profit public benefit entities. The financial statements comply with the requirements of the Financial Reporting Act 2013 and other applicable financial reporting standards as appropriate. These financial statements were authorised for issue by the External Reporting Board for Not-For-Profit entities. For the purpose of complying with NZ GAAP, the Group is a public benefit entity and is applying Tier 1 PBE Standards as it has expenditure of more than \$33 million. This report is in compliance with Tier 1 PBE Standards.

b) Measurement basis

The consolidated financial statements have been prepared on the historical cost basis and modified by the fair value measurements of non-derivative financial instruments.

c) Functional and presentation currency

The consolidated financial statements are presented in New Zealand Dollars (\$), which is the functional and presentation currency, rounded to the nearest dollar.

There has been no change in the functional currency of the Group during the year.

d) Changes in accounting policy

The accounting policies detailed in the following notes have been applied consistently to all periods presented in these financial statements and have been applied consistently by the Group.

Statement of Accounting Policies

For the year ended 30 June 2025

3. Significant Judgements And Estimates

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

a) Judgements:

In the process of applying the Group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the consolidated financial statements:

Operating lease commitments

The Group has entered into a number of vehicle, photocopier and office premises leases.

The Group has determined, based on an evaluation of the terms and conditions of the arrangements, such as the lease term not constituting a substantial portion of the economic life of the assets, that it does not retain all the significant risks and rewards of ownership of these assets and accounts for the contracts as operating leases.

Non-exchange Revenue with conditions is recognised when the conditions are satisfied. Non-exchange Revenue with restrictions is recognised upon receipt.

Whether there is control over units

The Society is considered to control the units as it benefits from their activities and is able to direct their activities by virtue of funding and determination of policies and procedures that must be adopted.

Consistency of accounting policies

The consolidation standard requires the application of consistent accounting policies for all members of the group. The current and prior year financial statements of the controlled entities have been reviewed and adjustments made where necessary, to ensure that all material transactions have been accounted for in accordance with group policies.

The two main areas considered are depreciation and some which have adopted a fair value model of recognising certain property, plant and equipment. In respect of depreciation, each of the units and regions apply their own depreciation rates and methods. All significant asset categories have been reviewed and adjustments made to comply with the group rates disclosed in Note 4.

b) Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to determine potential future use and value from disposal:

- The condition of the asset based on the assessment of management employed by the Group
- The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- The nature of the processes in which the asset is deployed
- Availability of funding to replace the asset
- Changes in the market in relation to the asset

The estimated useful lives of the asset classes held by the Group are listed in Policy 4(h)(iii).

Statement of Accounting Policies

For the year ended 30 June 2025

4. Significant Accounting Policies

a) Basis of consolidation

Controlled entities are all those entities over which the controlling entity has the power to govern the financial and operating policies so as to benefit from its activities. The controlled entities are consolidated from the date on which control is transferred and are de-consolidated from the date that control ceases.

In preparing the consolidated financial statements, all inter entity balance and transactions, and unrealised gains and losses arising within the consolidated entity are eliminated in full. The accounting policies of the controlled entity in all material respects are consistent with the policies adopted by the Group.

b) Revenue

Revenue is recognised to the extent that it is probable that the economic benefits or service potential will flow to the Group and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment.

The specific recognition criteria described below must also be met before revenue is recognised.

i) Revenue from exchange

Subscriptions

Fees and subscriptions received in exchange for monthly access to membership benefits are initially recorded as income in advance and recognised as revenue evenly over the membership period.

Interest revenue

For all financial instruments measured at amortised cost, interest income is recorded using the effective interest rate. Effective interest rate is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or liability.

Interest income is included in finance income in the statement of comprehensive revenue and expense.

Other Revenue

All other revenue is recognised when the amount of revenue can be measured reliably, it is probable that economic benefits will flow to the Group and is measured at the fair value of the consideration received.

ii) Revenue from non-exchange transactions

Donations

Donations are recognised as revenue upon receipt and include donations from the general public, donations received for specific programmes or services or donations in-kind. Donations in-kind include donations received for services and consumables and is recognised in Statement of Comprehensive Revenue and Expense when the goods or services are received. Donations in-kind are measured at their fair value as at the date of acquisition, ascertained by reference to the expected cost that would be otherwise incurred by the Group.

Services in-kind, including volunteer time has not been given a financial value in these financial statements.

Examination Fees

Examination and course material fees are recognised upon completion of the course or when the Group has met its obligations to supply materials if no examination is involved.

Lotteries Revenue

Lotteries revenue is recognised once a lottery is drawn.

Grants

The recognition of non-exchange revenue from Grants depends on the nature of any stipulations attached to the inflow of resources received, and whether this creates a liability (i.e. present obligation) rather than the recognition of revenue.

Stipulations that are 'conditions' specifically require the Group to return the inflow of resources received if they are not utilised in the way stipulated, resulting in the recognition of a non-exchange liability that is subsequently recognised as non-exchange revenue as and when the 'conditions' are satisfied.

Stipulations that are 'restrictions' do not specifically require the Group to return the inflow of resources received if they are not utilised in the way stipulated, and therefore do not result in the recognition of a non-exchange liability, which results in the immediate recognition of non-exchange revenue.

Statement of Accounting Policies

For the year ended 30 June 2025

4. Significant Accounting Policies (Continued)

c) Employee benefits

Short term employee benefits

Short-term employee benefit liabilities including employer contributions to kiwisaver at rates required by legislation are recognised when the Group has a legal or constructive obligation to remunerate employees for services provided within 12 months of reporting date, and is measured on an undiscounted basis and expensed in the period in which employment services are provided.

d) Financial instruments

Financial instruments are recognised when the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when there has been significant changes to the terms and/or the amount of contractual payments to be received/paid, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Financial assets at amortised cost

This category of financial assets is the most relevant to the Group. Financial assets at amortised cost are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are carried at amortised cost using the effective interest method. Gain or losses are recognised in the statement of comprehensive revenue and expenses when the financial statements are derecognised or impaired.

The carrying value of financial assets at amortised cost approximates their fair value. Financial assets at amortised cost comprise trade receivable, other receivables, short term investments and cash and cash equivalents. These are included in current assets, except for those with maturities greater than 12 months after the reporting date, which are classified as non-current assets.

Investments at Fair Value through Surplus/(Deficit)

The carrying value of other financial assets, such as Investments in managed investment portfolio, approximate their fair value.

The investments are subsequently measured at fair value with gains and losses (other than foreign exchange gains or losses) recognised in Surplus/(Deficit).

Financial liabilities at amortised cost

This is the category of financial liabilities that is most relevant to the Group. After initial recognition, trade and other payables are subsequently measured at amortised cost.

Gains and losses are recognised in surplus or deficit when the liabilities are derecognised as well as through the effective interest rate amortisation process. The effective interest rate amortisation is included as finance costs in the statement of comprehensive revenue and expense.

Trade and other payables are unsecured and are usually paid within 30 days of recognition. Due to their short-term nature they are not discounted.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate.

This category generally applies to payables.

g) Short term investments

Short term investments comprise term deposits which have a term of greater than three months and therefore do not fall into the category of cash and cash equivalents.

4. Significant Accounting Policies (Continued)

h) Property, plant and equipment

(i) Recognition and measurement

Items of property, plant and equipment are initially measured at cost. Cost includes expenditure that is directly attributable to the acquisition of the asset. Items of property, plant and equipment are subsequently measured at cost less accumulated depreciation and impairment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in surplus or deficit.

(ii) Subsequent expenditure

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Group. Ongoing repairs and maintenance is expensed as incurred.

(iii) Depreciation

For property, plant and equipment, depreciation is based on the cost of an asset less its residual value and for buildings is based on the revalued amount less its residual value. Significant components of individual assets that have a useful life that is different from the remainder of those assets, those components are depreciated separately.

Depreciation is recognised in surplus or deficit on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment.

The estimated useful lives and depreciation rates are:	Straight Line
Buildings and Property Improvements	30 - 40 years
Rescue Vessels & Equipment	4 - 20 years
Plant & Equipment	2 - 20 years
Office Equipment	2 - 25 years
Motor Vehicles	3 - 11 years

Depreciation methods, useful lives, and residual values are reviewed at reporting date and adjusted if appropriate.

i) Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost.

Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Internally generated intangibles, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred.

The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired.

The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits or service potential embodied in the asset are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

The amortisation expense on intangible assets with finite lives is recognised in surplus or deficit as the expense category that is consistent with the function of the intangible assets.

The Group does not hold any intangible assets that have an indefinite life.

The amortisation period and amortisation rate for the Groups' intangibles is as follows:

	Straight Line
Software	2.5 - 10 years

Royal New Zealand Coastguard Incorporated

Statement of Accounting Policies

For the year ended 30 June 2025

4. Significant Accounting Policies (Continued)

j) Equity

Equity is the community’s interest in the Group measured as the difference between total assets and total liabilities. Equity is made up of the following components:

Accumulated comprehensive revenue and expense

Accumulated comprehensive revenue and expense is the Group's accumulated surplus or deficit since the formation of the Group.

Asset maintenance reserve

This is a specific reserve created to fund the ongoing depreciation costs of the rescue vessels, the ongoing depreciation and maintenance costs of the promotional caravan and the ongoing depreciation and maintenance costs of the automatic weather stations.

Course development reserve

This is a specific reserve created to fund the ongoing development of courses.

k) Income Tax

All entities within the Group have charitable status from the Charities Services and are therefore exempt from income tax.

l) Goods and services tax

All amounts are shown exclusive of goods and services tax (GST), except for receivables and payables that are stated inclusive of GST.

m) Leases

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership are classified as finance leases.

Operating leases

Leases that are not finance leases are classified as operating leases.

Operating leases are not recognised in the Group's statement of financial position. Payments made under operating leases are recognised in surplus or deficit on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

5. Net Finance Income

Finance Income Comprises:

	2025	2024
	\$	\$
Interest Received	1,728,664	1,628,858
Realised/Unrealised Gain on Investments	98,796	(40,164)
Dividends Received	5,736	5,842
Investment Income	54,620	52,104
	<u>1,887,816</u>	<u>1,646,640</u>

Finance Costs Comprises:

Interest Expense	<u>-</u>	<u>-</u>
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6. Cash And Cash Equivalents

Cash on Hand	3,380	7,831
Cash at Bank	14,535,660	14,354,604
	<u>14,539,040</u>	<u>14,362,435</u>

Included in the above cash and cash equivalent is \$944,786 of funds received including interest earned during the year that was received from Auckland Volunteer Coastguard Trust (AVCT) upon wound up of the Trust in 2022 financial year. This amount was distributed to Coastguard New Zealand to support the redevelopment of the Auckland Marine Rescue Centre (AMRC). The balance has been ring fenced in separate bank account, with a condition if not used within five years for the redevelopment of the AMRC, the funds can be used for operational costs for Coastguard.

For the year ended 30 June 2025

7. Investments

Current Investments

Non-current Investments

The interest rates on term deposits are at current market rates and varies with maturity dates.

The above units investments are managed by professional fund managers in accordance with Royal New Zealand Coastguard Charitable Trusts investment strategy and held with the intention to hold for long term hence classed as a non-current asset in the statement of financial position.

8. Receivables

Receivables from exchange transactions

There are no amounts impaired as at year end relating to trade receivables from exchange and non-exchange transactions.

9. Related Party Transactions And Balances

The entities within the Group are controlled and managed by their boards and management teams. The majority of these provide their services on a voluntary basis. In many instances entities controlled by these parties also transact with the Group providing goods and services on normal commercial terms (as applicable to a charitable organisation). A number of these parties who represent the units have also been elected to positions on the boards of the Society. Often funding is received by the Society and passed on to the units. These transactions are not influenced by unit members on the Society boards.

The following significant transactions have occurred between the board and regional team members and the entities within the Group:

During the year the Group paid Andersen NZ Limited, formerly Bellingham Wallace Limited, fees for services rendered totalling \$102,221 (2024: \$135,947). Aaron Wallace, a director of Andersen NZ Limited is a trustee of Royal New Zealand Coastguard Charitable Trust.

Danny Tuato'o, a member of the Board of Royal New Zealand Coastguard Incorporated, also serves on the boards of other entities with which the Coastguard had transactions during the 2025 financial year. Maritime New Zealand contributed \$170,000 (2024: \$224,000) in grant funding.

The key management personnel, as defined by PBE IPSAS 20 Related Party Disclosures, are the members of the governing body which is comprised of the Board of Royal New Zealand Coastguard Incorporated, the Board of Directors of Royal New Zealand Coastguard Boating Education Limited, and the Trustees of the Royal New Zealand Coastguard Charitable Trust as well as the senior management groups of Royal New Zealand Coastguard Incorporated, and Royal New Zealand Coastguard Boating Education Limited respectively. No remuneration is paid to members of the Board.

The aggregate remuneration of the senior management groups and the number of individuals, determined on a full-time equivalent basis, receiving remuneration are as follows:

Please note that the 2025 figures include Transformation team and Settlement costs incurred.

Notes to the Consolidated Financial Statements

For the year ended 30 June 2025

10. Intangible Assets - Software

	2025	2024
	\$	\$
Cost	428,390	428,390
Accumulated Amortisation	(411,467)	(393,341)
Carrying Value	16,923	35,049

Reconciliation of intangibles

Opening Carrying Value	35,049	113,541
Additions - Whakatane	-	5,941
Amortisation	(18,126)	(84,433)
Closing Carrying Value	16,923	35,049

11. Property, Plant And Equipment

	2025			2024		
	Cost	Accumulated depreciation	Carrying value	Cost	Accumulated depreciation	Carrying value
Buildings and Property Improvements	15,314,742	2,627,274	12,687,468	9,555,791	2,355,119	7,200,673
Rescue Vessels & Equipment	50,204,103	32,810,213	17,393,891	49,393,071	29,604,996	19,788,075
Plant & Equipment	10,680,842	7,758,757	2,922,084	10,296,059	7,234,102	3,061,956
Office Equipment	3,108,250	2,443,958	664,292	3,027,551	2,388,226	639,325
Motor Vehicles	4,136,488	2,795,741	1,340,747	3,783,482	2,522,464	1,261,018
Capital Work in Progress	6,846,031	-	6,846,031	5,218,229	-	5,218,229
	90,290,456	48,435,944	41,854,513	81,274,183	44,104,907	37,169,276

Reconciliation of property, plant and equipment

	2025					
	Opening balance	Additions	Transfer	Disposals at BV	Depreciation	Closing balance
Buildings and Property Improvements	7,200,673	3,852,946	1,922,700	16,695	272,155	12,687,468
Rescue Vessels & Equipment	19,788,075	911,789	-	146,895	3,159,078	17,393,890
Plant & Equipment	3,061,956	397,908	-	13,125	524,655	2,922,084
Office Equipment	639,325	123,750	-	12,132	86,652	664,292
Motor Vehicles	1,261,018	416,373	-	48,146	288,497	1,340,747
Capital Work in Progress	5,218,229	3,627,914	(1,922,700)	77,411	-	6,846,031
	37,169,276	9,330,680	-	314,406	4,331,037	41,854,513

	2024					
	Opening balance	Additions	Transfer	Disposals at BV	Depreciation	Closing balance
Buildings and Property Improvements	7,163,684	274,870	-	8,675	229,206	7,200,672
Rescue Vessels & Equipment	17,792,446	2,776,432	2,392,110	302,510	2,870,402	19,788,075
Plant & Equipment	3,370,588	323,205	-	59,243	572,594	3,061,956
Office Equipment	682,607	25,271	-	2,577	65,975	639,325
Motor Vehicles	1,062,563	452,071	108,718	124,910	237,425	1,261,018
Capital Work in Progress	5,208,635	2,998,365	(2,500,828)	487,944	-	5,218,229
	35,280,523	6,850,214	-	985,859	3,975,602	37,169,276

(1) Transfers include transfers from capital work in progress and assets held for sale (see note 21).

Notes to the Consolidated Financial Statements

For the year ended 30 June 2025

12. Financial Instruments

The tables below show the carrying amounts of the Group's financial assets and financial liabilities.

Classification and fair values of financial instruments

	2025		
	Financial Asset at amortised cost	Financial liabilities at amortised cost	Fair Value through surplus or deficit
Cash and Cash Equivalents	14,539,040	-	-
Investments - Term Deposits	30,563,480	-	-
Investments - Bonds, Shares and Other Investments	-	-	1,819,388
Receivables from exchange transactions	804,362	-	-
Payables from exchange transactions	-	2,796,634	-
	45,906,881	2,796,634	1,819,388

	2024		
	Financial Asset at amortised cost	Financial liabilities at amortised cost	Fair Value through surplus or deficit
Cash and Cash Equivalents	14,362,435	-	-
Investments - Term Deposits	25,150,654	-	-
Investments - Bonds, Shares and Other Investments	-	-	1,692,965
Receivables from exchange transactions	678,682	-	-
Payables from exchange transactions	-	2,061,359	-
	40,191,771	2,061,359	1,692,965

Royal New Zealand Coastguard Inc is a non-profit, volunteer-driven charitable organisation operating within a commercial environment. The business activities of Royal Coastguard New Zealand incorporated expose it to several financial instrument risks, including market risk, credit risk, and liquidity risk.

Market Risk Analysis

Market risk, the potential for losses due to fluctuations in financial market prices (e.g., interest rates, exchange rates, equity prices), is primarily focused on interest rate risk on funds (term deposits) invested with leading New Zealand banks for Royal New Zealand Coastguard Inc.

Average market interest term deposit rates have decreased from 6.01% in June 2024 to 4.59% in June 2025 and on an average of \$42.5m (\$27.7m held in term deposits and \$14.9m in cash in bank) - the impact of the interest rate movement is approximately \$642,000.

The impact of these changes in interest rates would be a revenue loss of \$642,000, or 4.32% of revenue from exchange transactions, or 8.43% of net surplus for the year.

Credit Risk Analysis

Credit risk represents the possibility that a counterparty may fail to meet its contractual obligations to Royal New Zealand Coastguard Inc, resulting in a financial loss. In accordance with applicable accounting standards, CNZ Inc does not engage in lending activities, thereby eliminating exposure to credit risk in that context. The organisation's principal funding agreements with both Central Government and Local Councils are considered to have a low risk of default, supported by New Zealand's sovereign credit ratings of 'AA+/A-1+' for foreign currency and 'AAA/A-1+' for local currency, as assigned by Standard & Poor's. Cash and cash equivalents are held with reputable financial institutions, each maintaining a minimum Standard & Poor's rating of AA-, which is consistent with prudent risk management practices. Additionally, CNZ Inc transacts exclusively with creditworthy counterparties, and its receivables are both minimal and current as at balance date. Based on this assessment, the credit risk exposure of CNZ Inc is low and appropriately managed in line with relevant accounting standards.

Liquidity Risk Analysis

Liquidity risk is the risk that Royal New Zealand Coastguard (CNZ) inc won't be able to meet its obligations. Royal New Zealand Coastguard (CNZ) inc manages the risk by continually monitoring forecast and actual cashflow requirements and holding short term investments rolling on a month basis. Liquidity needs are monitored monthly and projected for the financial year.

Notes to the Consolidated Financial Statements

For the year ended 30 June 2025

13. Payables - Exchange Transactions

	2025	2024
	\$	\$
Accounts Payable	1,569,426	1,168,540
Other Accruals	1,227,208	892,819
	2,796,634	2,061,359

14. Employee Benefit Liability

	2025	2024
	\$	\$
Holiday Pay	619,626	645,801
PAYE	-	9,234
Wage Payable	22,641	38,463
	642,267	693,499

15. Income In Advance

	2025	2024
	\$	\$
Current Portion		
Unspent Grant Funds - Lottery Grants Board (LGB)	1,370	385,950
Unspent Grant Funds - Other	9,178,482	7,451,250
Deferred Income	902,928	675,839
Subscription Revenue in Advance	2,616,617	1,807,250
	12,699,397	10,320,288
Non-Current Portion		
Subscription Revenue in Advance	1,403,794	1,891,074
	1,403,794	1,891,074
	14,103,191	12,211,362

16. Operating Lease Commitments

The Group leases motor vehicles, photocopiers and office premises under non-cancellable operating lease agreements.

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	2025	2024
	\$	\$
Payable within one year	337,350	453,238
Payable between one and five years	285,733	722,443
Payable more than five years	-	-
	623,083	1,175,681

Notes to the Consolidated Financial Statements

For the year ended 30 June 2025

17. Capital Commitments

The Group had the following commitments at balance date:

	2025	2024
	\$	\$
Naiad New Zealand Limited	13,137	591,169
Whanganui Boating Centre 2020 Ltd	280,500	-
E - Type Engineering	59,692	-
New Plymouth Underwater Ltd	24,000	-
Airberth Marketing Pty Ltd	49,995	-
AMF Boats Limited	-	789,524
Amalgamated Builders Limited	-	2,582,393
Other Suppliers	638,173	505,982
	1,065,497	4,469,068

18. Contingent Assets And Liabilities

There are no contingent assets or liabilities at the reporting date (2024: \$Nil).

19. Events After The Reporting Date

Subsequent to balance date, Royal New Zealand Coastguard Boating Education Limited has undertaken an organisational restructure to improve the financial visibility and improve its operational efficiency. At the time of signing of these accounts, the new structure is in place.

20. Service Level Agreement & Lottery Grants Board Funding

Service Level Agreement funding income recognised during the year totalled \$6,519,365 (2024: \$5,145,580). This funding is set for three years, with the current funding period ending 30 June 2025.

Lottery Grants Board funding income recognised during the year totalled \$2,884,580 (2024: \$2,332,756). This is a contestable annual funding source.

Foundation North funding income recognised during the year totalled \$119,511 (2024: \$343,430). This is a contestable annual funding source.

Water Safety New Zealand Service Level Agreement funding income recognised during the year totalled \$7,482,760 (2024: \$6,186,940). This funding is set for three years, with the current funding period ending 30 June 2025.

Bay Trust funding income recognised during the year totalled \$139,950 (2024: \$139,950). This is a contestable annual funding source.

21. Assets Held For Sale

	2025	2024
	\$	\$
Grants Expenditure		
Vessels		
Opening Balance	45,000	-
Plus Additions	-	45,000
Less Sale	45,000	-
Carrying Value	-	45,000

The 9m Rescue Craft, including a trailer upgrade, with a book value of \$45,000, was held for sale as of 30 June 2024 and sold on 8 October 2024.

Notes to the Consolidated Financial Statements

For the year ended 30 June 2025

22. Comparative Information

Where appropriate comparative items for prior year have been reclassified to conform to current years presentation.

23. Audit Fees paid or payable for the year

	2025	2024
Group Audit - RSM Hayes Audit	144,000	181,293
Ashton Wheelans	30,000	20,905
Audit Professionals	-	2,900
BDO - Auckland	-	3,500
Beyond the Books Accountants	826	505
Business One Ltd	1,200	1,200
Carlsen Doods Ltd	364	364
Costal Accounting	-	936
DA Chartered Accountants	2,690	-
Daryl Bonney Chartered Accountant	5,760	5,274
Grant Thornton	3,000	-
Haines & Associates	-	490
KPMG	-	16,950
Lorraine Thompson of LMT Accounting	275	255
Middleton Holland & Associates	-	1,000
Peninsula Business Services	1,694	1,830
Peter Brake & Associates Accountancy	1,036	872
Price, Campbell & Co	-	2,690
Quantum Business Services	750	1,800
Robert Wayne Sidaway	255	255
Shingleton Auditors	4,250	8,950
Silks	90,445	61,380
Spire Chartered Accountants	-	500
YRW Accountant	1,500	1,848
Total	288,044	315,697

24.Reconciliation of Net Surplus/(Deficit) to Cash Flows from Operating Activities

	2025	2024
Net surplus / (deficit)	7,618,496	4,409,609
Adjustments for non-cash items:		
Depreciation	4,331,335	3,975,602
Amortisation	18,126	84,433
Loss/ (gain) on disposal of property, plant and equipment	29,245	(364,897)
Net finance costs	(1,887,816)	(1,646,640)
Adjustments for movements in:		
(Increase)/decrease in receivables	(110,227)	599,258
(Increase)/decrease in inventories	7,895	20,387
(Increase)/decrease in prepayments and other assets	(159,315)	(186,507)
Increase/(decrease) in payables	735,276	(709,717)
Increase/(decrease) in employee benefit liability	(51,231)	113,910
Increase/(decrease) in income in advance	1,891,828	(1,612,155)
Net operating cash inflow / (outflow)	12,423,613	4,683,283

25. Transformation costs

Transformation costs pertain to the organisational review and the expenses associated with implementing this change.

Independent Auditor's Report

To the members of Royal New Zealand Coastguard Incorporated

RSM Hayes Audit

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Auckland CBD, Auckland 1010

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Opinion

We have audited the consolidated general purpose financial report (hereinafter referred to as 'consolidated financial report') of Royal New Zealand Coastguard Incorporated and its subsidiaries (together, the group), which comprises the consolidated financial statements on pages 11 to 26 and the consolidated service performance information on pages 8 and 9.

The complete set of consolidated financial statements comprises the statement of consolidated financial position as at 30 June 2025, the statement of consolidated comprehensive revenue and expense, statement of consolidated changes in net assets/equity, statement of consolidated cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion the accompanying consolidated financial report presents fairly, in all material respects:

- the financial position of the group as at 30 June 2025, and its financial performance, and its cash flows for the year then ended; and
- the service performance for the year ended 30 June 2025, in that the service performance information is appropriate and meaningful and prepared in accordance with the Group's measurement bases or evaluation methods

in accordance with Public Benefit Entity Standards Regime issued by the New Zealand Accounting Standards Board.

Basis for opinion

We conducted our audit of the consolidated financial statements in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)) and the audit of the consolidated service performance information in accordance with the ISAs (NZ) and New Zealand Auditing Standard (NZ AS) 1 (Revised) *The Audit of Service Performance Information*. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial report* section of our report.

We are independent of the group in accordance with Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)* issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We have provided agreed upon procedures engagement in respect of various lotteries certification of Royal New Zealand Coastguard Incorporated to Department of Internal Affairs.

Certain staff of our firm are ordinary members of Royal New Zealand Coastguard Incorporated and its controlled entities and trade with the Group on standard membership terms. They have no governing body or management roles or influence. Except in this regard, and other than in our capacity as auditor we have no relationship with, or interests in, the group or any of its controlled entities.

Other information

The board members are responsible for the other information. The other information comprises the Purpose, Contents, Directory, President and Chief Executive Report, Board Report and Statement of Responsibility and Sponsor Acknowledgement from pages 2 to 6, and page 30 (but does not include the consolidated financial report and our auditor's report thereon), which we obtained prior to the date of this auditor's report. Our opinion on the consolidated financial report does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the consolidated financial report, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial report, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the board members for the consolidated financial report

The board members are responsible, on behalf of the group, for:

- (a) the preparation and fair presentation of the consolidated financial statements and consolidated service performance information in accordance with Public Benefit Entity Standards issued by the New Zealand Accounting Standards Board;
- (b) the selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods that present service performance information that is appropriate and meaningful in accordance with Public Benefit Entity Standards;
- (c) the preparation and fair presentation of service performance information in accordance with the entity's measurement bases or evaluation methods, in accordance with Public Benefit Entity Standards;
- (d) the overall presentation, structure and content of the service performance information in accordance with Public Benefit Entity Standards; and
- (e) such internal control as the board members determine is necessary to enable the preparation of consolidated financial statements and consolidated statement of service performance that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial report, the board members are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the board members either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial report

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole, and the consolidated service performance information, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (NZ) and NZ AS 1 (Revised) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate or collectively, they could reasonably be expected to influence the economic decisions of users taken on the basis of this consolidated financial report.

A further description of the auditor's responsibilities for the audit of the consolidated financial report is located at the XRB's website at:

<https://www.xrb.govt.nz/assurance-standards/auditors-responsibilities/audit-report-13/>

Who we report to

This report is made solely to the members, as a body. Our audit has been undertaken so that we might state to the members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than group and the members as a body, for our work, for this report, or for the opinions we have formed.

A handwritten signature in blue ink, appearing to read 'RSM', located below the text 'Who we report to'.

RSM New Zealand Audit
Auckland

25 March 2026

THANK YOU TO OUR SUPPORTERS

Our Funders.



Search and Rescue Partners.



Corporate Partners.



